UNITED NATIONS
DEVELOPMENT
PROGRAMME

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APPROVAL OF UNDP ASSISTANCE TO A PROGRAMME OF

MALAWI

IPF:(1992-96)$93 900 000

(MLW/92/001, MLW/92/002, MLW/92/003, MLW/92/004, MLW/92/005)

Programme IV - Management for Development

Date of approval by the AC:[1/]	16 December 1992
Expected duration:	Four and half years
Proposed executing agency:	Government in co-operation with OPS, DESD, ILO
Government implementing agency:	Office of the President and Cabinet
Proposed UNDP contribution:	$6 147 000 Source of funds: IPF
Total UNDP budget:	$6 147 000

Project background

Malawi is a paradox of development efforts. On the one hand, it has demonstrated impressive macro-economic growth exceeding 4 per cent since 1989, which reached 7.8 per cent in 1991; and on the other it has shown that poverty remains widespread. Poverty indicators in Malawi are among one of the highest of the least developed countries. The country ranks 141 out of 160 on the Human Development Index. Given this situation, it has been emphasized in the development policy statements (DEVPOL). To bring development to rural areas through donor-supported initiatives, improve the basic infrastructure and facilities in specific areas, increase employment opportunities, reduce the rural-urban migration, and strengthen the outreach capacity of the central ministries, the Government has requested UNDP assistance under the present programme.

Description of project

The primary goal of the Programme is to strengthen the capacities at the local level, especially the districts, to assume responsibility for management of development activities focused on poverty alleviation. Support will also be provided for central level institutions, to increase their effectiveness in the process of decentralization. This Programme will serve as the principal mechanism through which the other core Programmes will

[1/] This Fact Sheet reflects the status of the project/revision at the time it was approved by the Action Committee; modifications to the project/revision may have occurred subsequently.

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be brought to the District and Community levels and implemented in an integrated and coordinated manner. The Programme will consist of five components with the respective objectives as follows:

Component I: Programme Management and Support Unit - (a) ensure that appropriate management procedures and adequate coordination mechanisms are applied during the implementation of the various components under programme IV; and (b) provide certain common support services such surveys and data collection in addition to other tasks such as financial accounting and reporting, monitoring and evaluation.

Component II: Management Training - (a) improve management capabilities of development entities of the six selected districts (LIAs) through management training; and (b) enhance institutional capabilities of central organizations and training institutions, to provide support and required training for impact with respect to the six districts/LIAs.

Component III: Institution Building - (a) increase the capacity of key training institutions and planning/financial management entities to increase self-sufficiency, thereby alleviating the present human resource shortages at all levels.

Component IV: Decentralization Policy and Progress - (a) obtain clarification and further develop government policy on decentralization; and (b) enhance the outreach capabilities of central administration into the rural areas through the effective implementation of decentralization process.

Component V: District Focus for Development - (a) strengthen the capacity to plan and manage development at the district level; and (b) make financial resources immediately available in meeting district and community needs as defined and decided at that level.

Inputs

UNDP will provide a national programme manager (48 work-months); an international programme adviser (24 work-months); two national component managers (24 work-months each); six district officers (24 work-months each); national volunteers; and two international component advisers (20 work-months); one district development planner and expert in leadership development (12 work-months each); 14 UNVs (24 work-months each); subcontracts to NGOs; training; equipment; and miscellaneous costs.

Financial data

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Personnel	3 639 800
Subcontract	500 000
Training	779 000
Equipment	713 000
Miscellaneous	515 600
Total	6 147 400

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